Date Completed (MM/DD/YY)	
District Name:	
Evaluator's Name	

#### **Purpose & Use**

This tool is designed to help evaluate a district's progress developing key components that matter most for transformative success in college and career readiness. These components pertain to activation of CCMR data that will improve case management and inform strategies leading to improved CCMR student outcomes. It can be used by both district and school leaders for self assessment and by technical assistance partners.

# LEVER OF CHANGE: SYSTEM LEADERSHIP

#### **CCMR Goals:**

Board/district leaders have established CCMR goals aligned with state requirements, which are evident in the district's strategic plan.

#### **Rating Scale**

4	Sustained Practice	This criterion has been met. Policies have taken root; practice has been scaled (as applicable) and systems are sustainable.
3	Established Practice	Policies or approaches have been adopted and work is being implemented that can be strengthened or scaled.
2	Emerging Practice	Early work has been done to lay a foundation for this.
1	Limited Progress	There is very little activity and no significant effort to address yet.

<sup>\*</sup> Each rating is inclusive of prior elements described for each lever of change.

Limited Progress 1	Emerging Practice 2	Established Practice 3	Sustained Practice 4
Board CCMR goals established but may	• District leadership has a clear understanding of the	• Aligned CCMR goals are evident in	• District revisits goals/strategic
be vague or misaligned	primary levers of CCMR & why they are important to	district's strategic plan and embedded	approach at least annually and
• District Improvement Plan and/or	students	within reporting and analytics	uses reporting & analytics to
strategic plan has limited alignment with	• District leadership has a clear understanding of	• Board goals are aligned with all state	benchmark progress on a regular
CCMR goals	how CCMR levers are reflected in accountability &	CCMR outcome based methodologies	cadence during the year
	how they generate funding (HB3) to support CCMR		
	strategies		
	• District begins to align CCMR goals and reporting		
	with board goals and state CCMR outcomes based		
	methodologies		

Context and Information for Rating (Please include examples to support the rating)		

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# LEVER OF CHANGE: SYSTEM LEADERSHIP

#### **Systems for Change & Transformation:**

District leaders establish bandwidth to advance CCRM strategies by communicating vision and prioritizing initiative.

#### **Rating Scale**

4	Sustained Practice	This criterion has been met. Policies have taken root; practice has been scaled (as applicable) and systems are sustainable.
3	Established Practice	Policies or approaches have been adopted and work is being implemented that can be strengthened or scaled.
2	Emerging Practice	Early work has been done to lay a foundation for this.
1	Limited Progress	There is very little activity and no significant effort to address yet.

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Limited Progress 1	Emerging Practice 2	Established Practice 3	Sustained Practice 4
District Launch meeting occurred and	• District leadership identifies and empowers a	• District has established policy (board	District leaders promote
vision shared	cross-functional set of team members to engage in	rules), procedures (implementation	CCMR outcomes by collectively
• Data sharing & privacy agreements in	this work and/or a specific lead responsible for the	plans to meet goals, data procedures)	identifying and co-creating with
place	initiative, may not be resilient to turnover yet	or approaches that enable this work	schools ways to support CCMR
		and help sustain it through staff	strategies
		turnover	• Data driven CCMR strategic
			planning and activation of those
			plans has become part of the
			district's culture

Context and Information for Rating (Please include examples to support the rating)		

Date Completed (MM/DD/YY)	
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#### **Purpose & Use**

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# LEVER OF CHANGE: BUILD & ACTIVATE DATA INFRASTRUCTURE

#### **Data Systems & Processes:**

Design and build technical infrastructure that uses real time data to empower students & educators to reach CCMR outcomes.

#### **Rating Scale**

4	Sustained Practice	This criterion has been met. Policies have taken root; practice has been scaled (as applicable) and systems are sustainable.
3	Established Practice	Policies or approaches have been adopted and work is being implemented that can be strengthened or scaled.
2	Emerging Practice	Early work has been done to lay a foundation for this.
1	Limited Progress	There is very little activity and no significant effort to address yet.

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Limited Progress 1	Emerging Practice 2	Established Practice 3	Sustained Practice 4
Assessment of existing IT systems	Data is securely shared manually	•Data movement and automation processes are	• Data is fully automated & district
and introduction to technical	Data automation plan has been outlined	clear, utilized regularly	has allocated staff and resources to
requirements	• Licenses have been acquired as needed	•District has increased the number of metrics	maintain reporting & analytics tool
Data mapping to identify data	• District has incorporated all relevant CCMR	available within their dashboard	• External consultants are engaged
sources, transfer processes & end	data into the dashboard, guided by the	•District has prioritized dashboard features	to assist with limited maintenance
users	student journey map	•Student journey map completed and outlines	tasks & new functionality
	• District has engaged school-level and	data fields	
	district-level intended users for feedback and	•District has integrated other platforms (i.e. Signal	
	created access profiles for objects/roles	Vine, Form Assembly, etc.)	
	• District has student/family communication	• District has defined other data sources (college,	
	plan for possible tech integrations	employer, etc.)	

Context and Information for Rating (Please include examples to support the rating)		

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#### **Purpose & Use**

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# LEVER OF CHANGE: BUILD & ACTIVATE DATA INFRASTRUCTURE

#### **Data-informed collaboration & strategic planning:**

District leaders ensure high-quality, data-driven collaboration, coaching, and culture intended to support CCMR student outcomes.

#### **Rating Scale**

4	Sustained Practice	This criterion has been met. Policies have taken root; practice has been scaled (as applicable) and systems are sustainable.
3	Established Practice	Policies or approaches have been adopted and work is being implemented that can be strengthened or scaled.
2	Emerging Practice	Early work has been done to lay a foundation for this.
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Limited Progress 1	Emerging Practice 2	Established Practice 3	Sustained Practice 4
• District leaders are aware of use cases	• District has emerging culture around using data,	• District leaders have developed clear	• District's strategy is impacted by
District identifies and supports a group	using data to create awareness but may not be	expectations for school level data use	use of data
of central power users	systematic or used consistently for continuous	• District has as established culture of	
• District has a limited culture around	improvement	data use and regularly revisits data for	
data use; primary use is compliance	• Use cases are clear to district leaders	reflection and continuous improvement	
and/or in isolation without a systematic	Central power users are engaged and accessing	• District has made programmatic and/	
process	reporting & analytics	or funding decisions based on data	
• District uses data to establish annual	• School-level power users are identified, engaged		
goals	and accessing reporting & analytics		
<ul> <li>District and campus leadership have</li> </ul>	• Use cases have been elevated to school-level		
been trained on use of reporting &	leaders & relevant staff		
analytics tool			

Context and Information for Rating (Please include examples to support the rating)	

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#### **Purpose & Use**

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# **LEVER OF CHANGE:**

#### **CAPACITY BUILDING & ACCOUNTABILITY FOR SCHOOLS**

#### **District Structures for Support & Accountability:**

The district establishes a support & accountability framework (defined & adapative structures with responsiveness, differentiation & coordination) to advance the CCMR work of principals and school leadership teams.

4	Sustained Practice	This criterion has been met. Policies have taken root; practice has been scaled (as applicable) and systems are sustainable.
3	Established Practice	Policies or approaches have been adopted and work is being implemented that can be strengthened or scaled.
2	Emerging Practice	Early work has been done to lay a foundation for this.
1	Limited Progress	There is very little activity and no significant effort to address yet.

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Limited Progress 1 Emerging Practice 2		Established Practice 3	Sustained Practice 4
• Roles of stakeholders in sharing and	Cross-functional teams meet regularly to review	• District leaders have developed robust	• District leaders have established
utilizing data are clear	data, both district & school level	support for each school user type in	routines with school leaders
• District has a good working relationship	• Use cases are clear to school level leaders and	alignment with expectations	for reviewing data, discussing
with the community college	relevant staff		support needs & capturing
	• District leaders are trained and provide training for		insights in ways that reinforce
	school leaders on reporting & analytics tools		mutual accountability

Context and Information for Rating (Please include examples to support the rating)	